

FY2026 1H Financial Results Briefing Summary Version



SALA Corporation

Thursday, July 16, 2026



FY2026 1H (Dec-May) Financial Highlights

- Net sales declined slightly reflecting downward adjustments to city gas selling prices in accordance with the raw material cost adjustment system in Energy & Solutions.
- Profit growth across all segments except Animal Healthcare drove operating profit and all other profit levels above prior-year levels, with record highs for the first half.

Net sales

FY2026 1H

¥129.6 billion

YoY

-¥1.5 billion (-1.2%)

Operating profit

Record
High

FY2026 1H

¥7.4 billion

YoY

+¥1.5 billion (+26.7%)

**Profit
attributable to
owners of parent**

Record
High

FY2026 1H

¥5.5 billion

YoY

+¥1.5 billion (+38.1%)

FY2026 Earnings Forecast

- Operating profit, ordinary profit, and profit attributable to owners of parent forecasts revised upward on strong first-half results, despite geopolitical risks such as the Middle East situation remaining unpredictable.
- Net sales and operating profit forecast to surpass prior-year levels and reach record highs.

Net sales

FY2026 earnings forecast

¥260 billion

YoY

+¥8.4 billion (+3.4%)

Operating profit

Upward
revision

FY2026 earnings forecast

¥7.8 billion

YoY

+¥0.4 billion (+5.7%)

**Profit
attributable to
owners of parent**

Upward
revision

FY2026 earnings forecast

¥5.9 billion

YoY

+¥0.03 billion (+0.5%)

FY2026 Earnings Forecast: Net Sales by Segment

	First-Half			Full-Year	
	(¥million)	FY2025 Actual	FY2026 Actual	YoY	
					FY2025 ActualFY2026 Forecast
Energy & Solutions		68,010	64,960	-3,049	120,870122,000
Engineering & Maintenance		17,210	19,526	+2,316	35,26435,000
Housing		20,417	20,654	+236	44,85348,000
Car Life Support		9,006	8,263	-743	17,95521,000
Animal Health Care		12,376	12,512	+135	23,41625,000
Properties		3,279	3,247	-32	7,3477,400
Other & Adjustment		952	507	-445	1,8241,600
Total		131,253	129,672	-1,581	251,533260,000

	First-Half			Full-Year	
	FY2025 Actual	FY2026 Actual	YoY	FY2025 Actual	FY2026 Forecast
(¥million)					
Energy & Solutions	5,080	5,442	+362	4,287	3,600
Engineering & Maintenance	1,971	2,189	+217	3,454	3,200
Housing	-56	123	+180	912	1,100
Car Life Support	-693	-316	+376	-629	50
Animal Health Care	-83	-190	-107	-566	50
Properties	-3	285	+289	405	300
Other & Adjustment	-327	-78	+248	-482	-500
Total	5,886	7,455	+1,568	7,381	7,800